ARMY STRATEGIC EDUCATION PROGRAM (ASEP) COURSE CATALOG (APR 2022)



Army Strategic Education Program (ASEP) U.S. Army War College (USAWC) Carlisle, PA 17013 (717) 245-4314 https://asep.armywarcollege.edu/index.htm

ARMY CORE COURSES

1. SENIOR LEADER DEVELOPMENT SEMINAR – SLDS (11 days)

(*Formerly ASEP-B*) **Target Audience:** BGs, COL (P's), Select COLs **Offered:** Annually (Jan/Feb) **Location:** NCR - National Capital Region

The Senior Leader Development Seminar is designed for Army uniformed leaders, identified as having high potential for further service and enhanced leadership opportunities. The course is hosted by the Commandant, U.S. Army War College on behalf of the Chief of Staff of the Army and is conducted in the National Capitol Region. It is the first component of the Army Strategic Education Program and provides a foundation for Army strategic leaders as they enter the General Officer corps, and for those with high potential to enter the General Officer corps. Its purpose is to prepare attendees and their spouses for the professional, cultural norms, requirements, and expectations of service at their new levels of responsibility. ****Spouses** are invited, and encouraged to attend one week of the course, which includes a separate, concurrent curriculum specifically for them.

<u>Funding</u>. for this course is through Unit Training Funds [previously known as Military Training Specific Allotment (MTSA)] through your unit of assignment. **Invitations:**

Regular Army Officers. Senate confirmed for promotion to BG are automatically invited to attend the next available course iteration.

OCAR Officers. Senate confirmed for promotion to BG are identified for attendance based on an OCAR-GOMO selection process. Names are then provided to ASEP for formal invitation to this course.

ARNG Officers. selected for promotion to BG are identified for attendance based on an ARNG-GOMO selection process. Names are then provided to ASEP for formal invitation to this course.

2. ARMY STRATEGIC EDUCATION PROGRAM - ADVANCED (ASEP-A) (3 weeks)

Target Audience: BG (P's), MGs

Offered: 3 x per year

Location: USAWC, Carlisle Barracks, PA (week 1); Executive Education/Corporate visits – U of NC-Chapel Hill (week 2); Washington, DC area (week 3).

ASEP-A is a required three-week strategic leader development course for recently promoted Major Generals and Brigadier Generals selected/Senate confirmed for promotion. The course provides a broad learning experience focused on thinking, leading, and communicating at the strategic level. Students will participate in required academic deliverables in persuasive writing, speaking on issues of strategic importance, and the provision of best military advice. The curriculum consists of presentations, seminar sessions, a case study, practical exercises, and experiential learning opportunities. <u>Week 1</u> of the course is conducted at the US Army War College's Collins Hall on Carlisle Barracks, PA, <u>week 2</u> is conducted at University of North Carolina's Kenan-Flagler Business School's Executive Education program including engagements with corporate leaders and their staffs, <u>week 3</u> concludes with experiential learning engagements and exercises in Washington, D.C. with Army, Joint, Senior civilian leadership, and key influencers and thought leaders. ASEP-A includes notable and talented strategic level presenters from joint military, inter-governmental, non-governmental, business,

media, and academic communities to address contemporary and future leadership, management, strategic, and security issues. The course is facilitated by a retired General (GEN). Each student receives weekly feedback and individual coaching by a designated retired Lieutenant Generals (LTGs) in the role of Strategic Coach.

<u>Funding</u>. for this course is through Unit Training Funds [previously known as Military Training Specific Allotment (MTSA)] through your unit of assignment.

Invitations:

Regular GOs Senate confirmed for promotion to MG are invited to attend the next available course iteration.

OCAR GOs Senate confirmed for promotion to MG are identified for attendance based on an OCAR-GOMO selection process. Names are then provided to ASEP for formal invitation to this course.

ARNG GOs selected for promotion to MG are identified for attendance based on an ARNG-GOMO selection process. Names are then provided to ASEP for formal invitation to this course.

3. ARMY STRATEGIC EDUCATION PROGRAM - SENIOR (ASEP-S) (5 days)

Target Audience: LTGs (upon Senate Confirmation). **Offered:** 3 x per year **Location:** NCR - National Capital Region

ASEP-S is a required strategic leader development course for those confirmed by the Senate for promotion to LTG. With a much smaller class size than the other ASEP courses, students have the opportunity to personally interact with the nation's joint military, inter-governmental, academic, media and civilian leaders. ASEP-S enhances each general officer's ability to impact the issues and challenges facing the Army and Joint Force. The first part of the course consists of small-group interactions on a variety of topics to enhance strategic leadership and thought. The latter part of the week consists of individually tailored engagements with key leaders and influencers identified by the student and the student's transition team. Students take advantage of these days to engage at the national policy level on topics that will establish/sustain relationships and gain knowledge vital to their unique assignment.

<u>Funding</u>. for this course is through Unit Training Funds [previously known as Military Training Specific Allotment (MTSA)] through your unit of assignment.

Invitations:

Regular Army GOs Senate confirmed for promotion to LTG are invited to attend the next available course iteration.

OCAR GOs Senate confirmed for promotion to LTG are identified for attendance based on an OCAR-GOMO selection process. Names are then provided to ASEP for formal invitation to this course.

ARNG GOs selected for promotion to LTG are identified for attendance based on an ARNG-GOMO selection process. Names are then provided to ASEP for formal invitation to this course

4. ARMY STRATEGIC EDUCATION PROGRAM - TRANSITION (ASEP-T) (5 days)

Target Audience: Regular Army General Officers in preparation for retirement. Priority goes to those within 12 months of expected retirement.

USAR and NGB GOs <u>eligible for Active Federal Service (AFS)</u> retirement may attend as well. **Offered:** 5 x per year

Location: Arlington, VA (AUSA Bldg)

ASEP-T is a required strategic leader course for General Officers *eligible for Active Federal Service (AFS) retirement.* The course prepares GOs for the significant transition from military life into the private sector. It includes critical administrative information regarding the processes of departing Army service. The course also provides GOs with comprehensive education on determining their personal private sector objectives and developing the skills and strategies to reach those objectives.

<u>Funding</u>.

Regular Army - ASEP funds Regular Army GO's and Unit funds spouses. Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements. **Notes:

- 4 x Star General Officers/GENs are encouraged to attend in person, or can be provided with a desk-side brief, as requested.

- Spouses are encouraged to attend as some of the course material is specific to them. (*Per Army Directive 2020-14 (Army Spouse Travel), paragraph 5.b.2.a and enclosure 3, Spouse travel for ASEP-T has been determined, by the Secretary of the Army, to meet the Direct Service Standard of the JTR paragraph 030501.A.12.*)

- GOs may attend more than once as long as they qualify for AFS.

Seat allocation order of precedence:

- Regular Army (RA) GOs within 12 months of expected retirement;

- USAR or NGB GOs with AFS retirement eligibility, and within 12 months of retirement.
- All other GOs (with AFS retirement).

Invitations:

All GOs regardless of component may request this course by using ASEPnet. <u>OCAR and ARNG</u> <u>GOs</u> must be eligible for Active Federal Service (AFS) retirement. If you are unsure consult with your respective component GOMO office.

JOINT EDUCATION COURSES

5. CAPSTONE (5 weeks)

https://capstone.ndu.edu/

Target Audience: COL (P's) and BGs (within 24-months of Senate confirmation to BG). (**MGs will attend in some instances if deployment or other operational issues preclude their attendance within 24 months of Senate confirmation to BG) **Offered:** Four times per year

Location: National Defense University, Fort McNair (weeks one and five); CONUS installations (week two), OCONUS (weeks three and four)

CAPSTONE is a Congressionally mandated (Goldwater-Nichols DoD Reorganization Act of 1986, Title 10 U.S.C) for all Active Component BG selectees and must be completed within approximately two years of Senate confirmation of selection for promotion to BG. The CAPSTONE curriculum examines major issues affecting national security decision making, military strategy, joint/combined doctrine, interoperability, and key allied nation issues. Students travel to Unified, Specified, and Combatant Commands worldwide. <u>Spouses are invited to accompany sponsors for week five. USAR and ARNG GOs are selected by their components for attendance</u>.

<u>Funding</u>. NDU provides a LOA/Line of Accounting in DTS for students attending this course. <u>Invitations:</u>

Regular Army Officers Senate confirmed for promotion to BG are automatically invited to attend the next available course iteration.

OCAR Officers Senate confirmed for promotion to BG are identified for attendance based on an OCAR-GOMO selection process. Names are then provided to ASEP for formal invitation to this course.

ARNG Officers selected for promotion to BG are identified for attendance based on an ARNG-GOMO selection process. Names are then provided to ASEP for formal invitation to this course.

6. PINNACLE (5 days)

https://pinnacle.ndu.edu/

Target Audience: MG (P) and LTGs in designated billets identified by the Joint Staff **Offered:** Twice per year (April/September) **Location:** Fort McNair, Washington DC & Joint Staff Suffolk, VA Complex

A course for LTGs assigned to specific Army, ARNG, OCAR, and Joint and Service billets (Tiers I and II), the PINNACLE curriculum helps prepare prospective Joint/Combined force commanders, building upon the progression of knowledge imparted first by CAPSTONE and then by the Joint Flag Officer Warfighting Course. The mission of PINNACLE is to convey to the Fellows an understanding of national policy and objectives with attendant international implications and the ability to translate those objectives and policies into integrated campaign plans. Per the guidance of the Chairman of the Joint Chiefs of Staff, Tier 1 positions are broadly defined as Service warfighting headquarters personnel who serve as Service Component Commanders in a Joint Force or who may be designated as the backbone of a Joint Task Force headquarters. *Those in Tier 1 billets should attend PINNACLE within 6 months of assuming their billets*. Tier 2 billets are reserved for those positions that have substantial joint responsibilities and have significant impact on Joint warfighting capabilities. Those in Tier 2 billets may attend PINNACLE as quotas become available. The course is conducted through classroom interactive seminars guided by retired three- and four-star and equivalent interagency

senior mentors, reinforced by video teleconferences with commanders in the field and high-level guest speakers.

<u>Funding</u>. NDU provides a LOA/Line of Accounting in DTS for students attending this course. <u>Invitations:</u>

MG (P) or LTGs, (regardless of component), will receive an invitation to PINNACLE once we are notified of your assignment to a PINNACLE specific billet.

7. COMBINED/JOINT FORCES LAND COMPONENT COMMANDER (C/JFLCC) (5 days)

Target Audience: 1, 2, and 3-star GOs/FOs of all services and select international partners; senior interagency leaders. Offered: 2 x per year Location: USAWC, Carlisle Barracks, PA https://www.carlisle.army.mil/jflcc/

The C/JFLCC Course prepares select GOs/FOs of all four Services, and equivalent members of the Senior Executive Service, the Senior Foreign Service, and international officers for theaterlevel land component combat leadership and advisory positions. The course prepares senior leaders to plan, coordinate, and conduct land-centric operations/campaigns in a Joint, Interorganizational, and Multinational environment (JIM). The curriculum utilizes scenario-driven exercises and seminar-style discussion to reinforce the foundational concepts of land-centric operations provided by presentation from senior joint military, interagency, and civilian leaders.

<u>Funding</u>.

Regular Army - ASEP funds Regular Army GO's

Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

8. COMBINED/JOINT FORCE SPECIAL OPERATIONS COMPONENT COMMANDER'S (C/JFSOCC) COURSE (5 days)

Target Audience: SOF MGs and BGs and MFE MGs and BGs, Interagency SESs, and Five Eye Partner Nations SOF senior leaders Offered: Once per year Location: MacDill AFB, Florida https://www.socom.mil/JSOU/Pages/Default.aspx

C/JFSOCC is intended for GOs/FOs (including promotable 06's) with special operations experience, along with Senior Executive Service level leaders from other government agencies, and select international foreign military special operations senior leaders. This course develops senior leaders understanding of the complexities of major joint, interagency, intergovernmental, and multinational (JIIM) operations conducted by joint SOF to accomplish strategic objectives. Students will participate with senior executive service personnel from myriad of government agencies for theater-wide and operational-level combat leadership.

<u>Funding</u>.

Regular Army - ASEP funds Regular Army GO's

Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

ARNG Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from ARNG-GOMO.

9. JOINT FLAG OFFICER WARFIGHTING COURSE (JFOWC) (5 days)

Target Audience: Division/2-star Commanders within six months of taking command. Offered: Two times per year (March/September)

Location: Air University, Maxwell Air Force Base, AL

https://www.airuniversity.af.edu/LeMay/Display/Article/1099524/senior-leader-courses/

The course prepares G/FOs of all Services for leadership responsibilities in planning and executing joint theater-level and joint task force warfare operations. It is tailored to provide our future combatant, Service component, and joint task force commanders with a broad perspective of the strategic and operational levels of war. Instructional objectives include National Security Strategy, National Planning Systems and Processes, National Defense Strategy, National Military Strategy and Organization, Theater Strategy and Campaigning, the role of Strategic Communication in 21st Century Warfare, and Strategic Leader Development.

<u>Funding</u>.

Regular Army - ASEP funds Regular Army GO's

Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

ARNG Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from ARNG-GOMO.

10. JOINT FORCE AIR COMPONENT COMMANDER COURSE (JFACC) AND COMBINED FORCES AIR COMPONENT COMMANDER (CFACC) Course (8 days)

Target Audience: Army AV, AD, FA, BGs and MGs. Offered: Three times per year (October/February/June) Location: Maxwell Air Force Base, Alabama. https://www.airuniversity.af.edu/LeMay/Display/Article/1099524/senior-leader-courses/

The course prepares potential C/JFACCs for responsibilities of theater-level combat leadership by studying war fighting, military doctrine, and the application of unified, joint and combined combat forces with particular emphasis on air and space power employment in theater-level operations. It also focuses on vertical and horizontal integration of air and ground assets while discussing ways to shape future operations on the battlefield.

<u>Funding</u>.

Regular Army - ASEP funds Regular Army GO's

Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

ARNG Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from ARNG-GOMO.

<u>11/12. COMBINED FORCES MARITIME COMPONENT COMMANDER (CFMCC)</u> Course. (5 days)

https://usnwc.edu/college-of-maritime-operational-warfare/Core-Curriculum/Combined-Force-Maritime-Component-Commander

JOINT FORCE MARITIME COMPONENT COMMANDER (JFMCC) Course (5 days)

https://usnwc.edu/college-of-maritime-operational-warfare/Core-Curriculum/Joint-Force-Maritime-Component-Commander

Target Audience: GOs who may serve with, or function as JFMCC/CFMCCs, and who are assigned in the regional area of focus for the particular class.

Offered: 3 - 4 x times per year

Location: Rotational; CONUS and OCONUS AOs.

The Combined Force Maritime Component Commander (CFMCC) course is a one-week, flag level class that addresses the operational level maritime security challenges faced by the nations of a specific region. It is comprised of flag and general officers from all U.S. services, as well as from invited nations that operate in the region. Two or three courses are held each year, hosted by regional US Navy commanders (i.e., US Pacific Fleet, U.S. Naval Forces Europe/U.S. Naval Forces Africa, U.S. Naval Forces Central Command, and U.S. Naval Forces Southern Command). It is taught at the unclassified level. The course develops a network of leaders,

focused on the operational level, in support of cooperation in the theater, and oriented toward maritime security. It also helps to evolve Combined Maritime Command and Control concepts, while advancing the understanding of security issues facing participating nations. The CFMCC Flag Course provides executive level attendees with the background and perspective to effectively and efficiently integrate unique maritime capabilities, in support of the objectives of the combined force, while recognizing the possibility of competing national objectives of participating nations.

The Joint Force Maritime Component Commander (JFMCC) course is a one-week, flag level course conducted at the Naval War College. It is designed to prepare future maritime component commanders to plan and execute complex maritime operations. Taught at the classified level, only United States General/Flag officers and equivalents are permitted to attend. Students come from each of the military services as selected by their service headquarters with the majority of them being naval officers. The JFMCC Flag Course addresses the practical challenges confronting the maritime operational commander. Actual regional concerns, and the JFMCC capabilities to address those concerns, are the basis for course discussions and study. Further, the course considers existing JFMCC concepts and doctrine, operational-level capabilities, command and control processes and applications, and the considerations and expectations of joint force commanders as well as supporting functional component commanders. The course brings in experienced subject matter experts as session instructors to develop perspectives necessary to effectively employ naval forces in a joint, coalition, or interagency environment.

<u>Funding</u>.

Regular Army - ASEP funds Regular Army GO's

Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

ARNG Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from ARNG-GOMO.

13. SENIOR JOINT INFORMATION OPERATIONS APPLICATIONS COURSE (SJIOAC) (5 days)

Target Audience: OP and OS functional category BGs and MGs.

Offered: Twice per year (December/April)

Location: Maxwell Air Force Base, Alabama

https://www.airuniversity.af.edu/LeMay/Display/Article/1099524/senior-leader-courses/

The course prepares attendees to develop Information Operations into a war fighting core military competency that will enable Combatant Commanders to target adversary decision-making while protecting our forces. All attendees must have a current TS-SCI clearance.

<u>Funding</u>.

Regular Army - ASEP funds Regular Army GO's Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

ARNG Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from ARNG-GOMO.

14. CYBERSPACE OPERATIONS EXECUTIVE COURSE (COEC) (2 days)

Target Audience: GOs in OP or OS functional category; all attendees must have a TS-SCI clearance.

Offered: Twice per year (December/April) **Location:** Maxwell Air Force Base, Alabama

https://www.airuniversity.af.edu/LeMay/Display/Article/1099524/senior-leader-courses/

This course alternates between the BG-MG level (Junior) and LTG – GEN level (Senior). While not a warfighting course, the focus of COEC is primarily centered on the strategic decision-making aspects of cyber policy. COEC is offered semi-annually and serves as a senior/intermediate GO/FO-level professional continuing education course in the Department of Defense. The seminar provides senior leadership an understanding of the network, its vulnerabilities, threat activity, and ongoing efforts to protect and operate within it as they shape cyber-related Doctrine, Organization, Training, Materiel, Leadership and Education, Personnel and Facilities (DOTMLPF).

<u>Funding</u>.

Regular Army - ASEP funds Regular Army GO's

Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

15. SENIOR INTERNATIONAL DEFENSE MANAGEMENT COURSE (SIDMC) (4 weeks)

Target Audience: COL (P) through MG. Offered: Once per year Location: Naval Post Graduate School, Monterey, CA https://nps.edu/web/drmi/resident-courses#SIDMC

This 4-week Exec Pgm includes GO/FO international military officers/equivalent civilians concerned with strategic planning and the economic, efficient and effective allocation/use of defense resources in a complex security environment. Participants from a broad spectrum of fields, include LOG, OPs, personnel, acquisition, financial, program management, engineering, and leave with an enhanced ability to define/evaluate relationships among national security objectives, defense strategies, program alternatives/capabilities, and resource requirements.

<u>Funding</u>.

Regular Army - ASEP funds Regular Army GO's

Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

POSITIONAL AND SELECTIVE COURSES

16. ARMY STRATEGIC EDUCATION PROGRAM - COMMAND (ASEP-C) (5 Days)

Target Audience: Select BGs/MGs Offered: Three times per year Location: Fort Leavenworth, KS

A developmental course for select General Officers to enhance their leadership capabilities and competencies prior to assuming select 1 and 2 Star level command assignments. The course is designed to complement Army and Joint GO educational courses by focusing on Army doctrinal concepts, systems and capabilities that enhance unit readiness and better prepare commanders to conduct Unified Land Operations.

Funding for this course is through Unit Training Funds [previously known as Military Training Specific Allotment (MTSA)] through your unit of assignment.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat allocations ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

ARNG Officers Based on seat allocations ASEP receives the names of GOs to invite to this course from ARNG-GOMO.

17. LEADERSHIP AT THE PEAK (LAP) (5 days)

Target Audience: GENs and LTGs, at CSA discretion Offered: All year long Location: Colorado Springs, Colorado https://www.ccl.org/open-enrollment-programs/leadership-at-the-peak/

Leadership at The Peak enables top executives to maximize their personal leadership power to accelerate the organization's commitment, alignment and results. The course provides a comfortable, secure environment for attendees to evaluate their leadership style and effectiveness and focus on the high-level challenges that are unique to leaders in those respective positions. The course is offered on a weekly basis and must be scheduled at least six weeks in advance.

Funding.

Regular Army - ASEP funds Regular Army GO's Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

18. SENIOR COMMANDER'S COURSE (SCC) (4 days)

Target Audience: BGs – LTGs, serving as Senior Commanders Offered: Two times per year Location: Washington, DC

SCC a mandatory training requirement for all Installation Commanders. The course is intended to ensure that Senor Commander's (SC) recognize and understand their authority as the Senior Responsible Officer (SRO) and the Senior Army Element Commander (SAEC) for resolving installation issues, utilizing the garrison and its tenants to execute installation management functions, analyze, determine, synchronize and integrate installation management Army priorities and initiatives at the installation, and to understand that SC command authority over the installation is a direct delegation from the Chief of Staff, Army (CSA) and Secretary of the Army (SECARMY).

<u>Funding</u>.

Regular Army - **<u>ASEP funds only for the portion of the course conducted in the NCR**</u>. Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

ARNG Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from ARNG-GOMO.

19. ARMY AVIATION SENIOR LEADER COURSE (AvSLC) (1.5 days)

Target Audience: BG & MG in positions aligned with Army Aviation elements Offered: 5-6 times per year Location: Fort Rucker, AL.

AvSLC is a position-dependent developmental course for select 1 and 2 Star General Officers preparing to assume command or deputy command positions of units with aligned Army aviation elements. The course is designed to complement Army and Joint GO educational courses by focusing on Army Aviation doctrinal concepts, combined arms training, Aviation personnel development, Aviation maintenance, and Aviation risk management, mitigation, and safety.

<u>Funding</u>.

Regular Army. <u>**The unit/organization of the officer attending will incur all funding cost</u> <u>associated with course attendance, until such time as ASEP is resourced to provide**.</u> *Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.*

Invitations:

Regular Army Officers. ASEP receives the names of GOs to invite to this course from HQDA GOMO.

OCAR Officers Based on seat availability, ASEP receives the names of GOs to invite to this course from OCAR-GOMO.

20. SENIOR EXECUTIVES IN NATIONAL AND INTERNATIONAL SECURITY (11 Days)

Target Audience: MG (P) and above <u>at CSA discretion</u>. Offered: Several times a year. Location: Cambridge, MA <u>https://www.hks.harvard.edu/educational-programs/executive-education/senior-executives-national-and-international-security</u>

This program provides a setting for senior executives to deepen their understanding of current security issues, exercise their evaluation and decision-making skills in a group of their peers, and contribute their own ideas and perspectives. Senior Executives in National and International Security is an intensive two-week program convening senior security officials from around the world. The program format will consist of formal classes, discussion groups, interactive seminars, exercises, guest speakers and informal conversations with faculty, colleagues, classmates and staff. The range of interactions—from traditional academic learning activities to more intimate discussions and discourse—provide you with a well-rounded, hands on educational experience.

<u>Funding.</u>

Regular Army - ASEP funds Regular Army GO's selected by the CSA or VCSA. Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. At the CSA/VCSA discretion; Names for attendance are provided to ASEP from HQDA GOMO.

OCAR Officers Based on seat availability, and at Chief of Army Reserve discretion, names for attendance may be provided to ASEP.

ARNG Officers Based on seat availability, and at Director, ARNG names for attendance may be provided to ASEP.

21. HARVARD CYBERSECURITY: INTERSECTION OF POLICY AND TECHNOLOGY (5 Days)

Target Audience: MG (P) and above Offered: Several times a year Location: Cambridge, MA https://www.hks.harvard.edu/educational-programs/executive-education/cybersecurity

This course is an intensive week-long program led by a team of Harvard faculty members, policymakers and leading practitioners in the field of cybersecurity, many of whom advise governments, agencies and industries around the world. Lectures and case studies drawn from recent events will bring focus to issues at the intersection of cyber policy and technology. At the same time, group sessions will enable you to engage directly with the issues, solve problems and discuss how insights and cybersecurity measures can be applied in your own country or organization. The curriculum explores, technical and policy aspects of security, surveillance and conflict, skills applicable to other situations in which policy and technology interact, techniques of risk analysis and threat-modeling applicable to a broad set of problems.

<u>Funding.</u>

Regular Army - ASEP funds Regular Army GO's selected by the CSA or VCSA. Army Reserve (USAR) and National Guard (NGB) - Contact your GOMO (training) office for funding information and requirements.

Invitations:

Regular Army Officers. At the CSA/VCSA discretion; Names for attendance are provided to ASEP from HQDA GOMO.

OCAR Officers Based on seat availability, and at Chief of Army Reserve discretion, names for attendance may be provided to ASEP.

ARNG Officers Based on seat availability, and at Director ARNG discretion, names for attendance may be provided to ASEP.

22. Nominative Leaders Course (2 weeks)

Target Audience: Nominative SGMs and CSMs Offered: 3 x per year Location: USAWC, Carlisle Barracks, PA

The Nominative Leader Course (NLC) is the Sergeant Major of the Army's (SMA's) course to educate and develop appointed nominative Command Sergeant Majors (CSMs) and Sergeants Major (SGMs) in their first assignment at the executive level. Executed three times annually by the Army Strategic Education Program (ASEP), this two week course serves as the final professional military education opportunity under the Noncommissioned Officer Professional Development System (NCOPDS). The NLC curriculum provides a broad learning experience focused on thinking, leading, advising, and communicating at the executive level. The SMA, U.S. Army War College Commandant and CSM, and ASEP Director provide executive direction for NLC. NLC is a required strategic leader development course for all active duty nominative CSM / SGMs; Army National Guard and U.S. Army Reserve nominative sergeants major attend NLC on a space available basis. Up to 40 Army Total Force CSM/SGMs attend each NLC iteration. Embedded within the NLC is the **Nominative Spouse Seminar (**NSS) which spouses are invited and encouraged to attend. This one week course is a separate curriculum specifically to prepare nominative sergeants' major spouses for the opportunities and challenges of assuming informal leadership and advisory roles at the senior executive level.

Funding:

Funding for this course is through Unit Training Funds [previously known as Military Training Specific Allotment (MTSA)] through your unit of assignment.

Invitations:

Students are selected to attend NLC by their component's nominative sergeant major proponent manager. Prospective students must be graduates of the Sergeants Major Course (SMC) in their first nominative assignment. As of 04 Jun 2020, SMC graduates assigned to a position associated with a 7C/7S (BDE level) Professional Development Proficiency Code (PDPC) after 29 Feb 2020 must complete the Distributed Leader Course, Level VI (DLC VI) prior to attending NLC.